



Bridge Life Cycle Optimisation

Closing Seminar
14-15 May, 2012
Malmö



LCC Tools

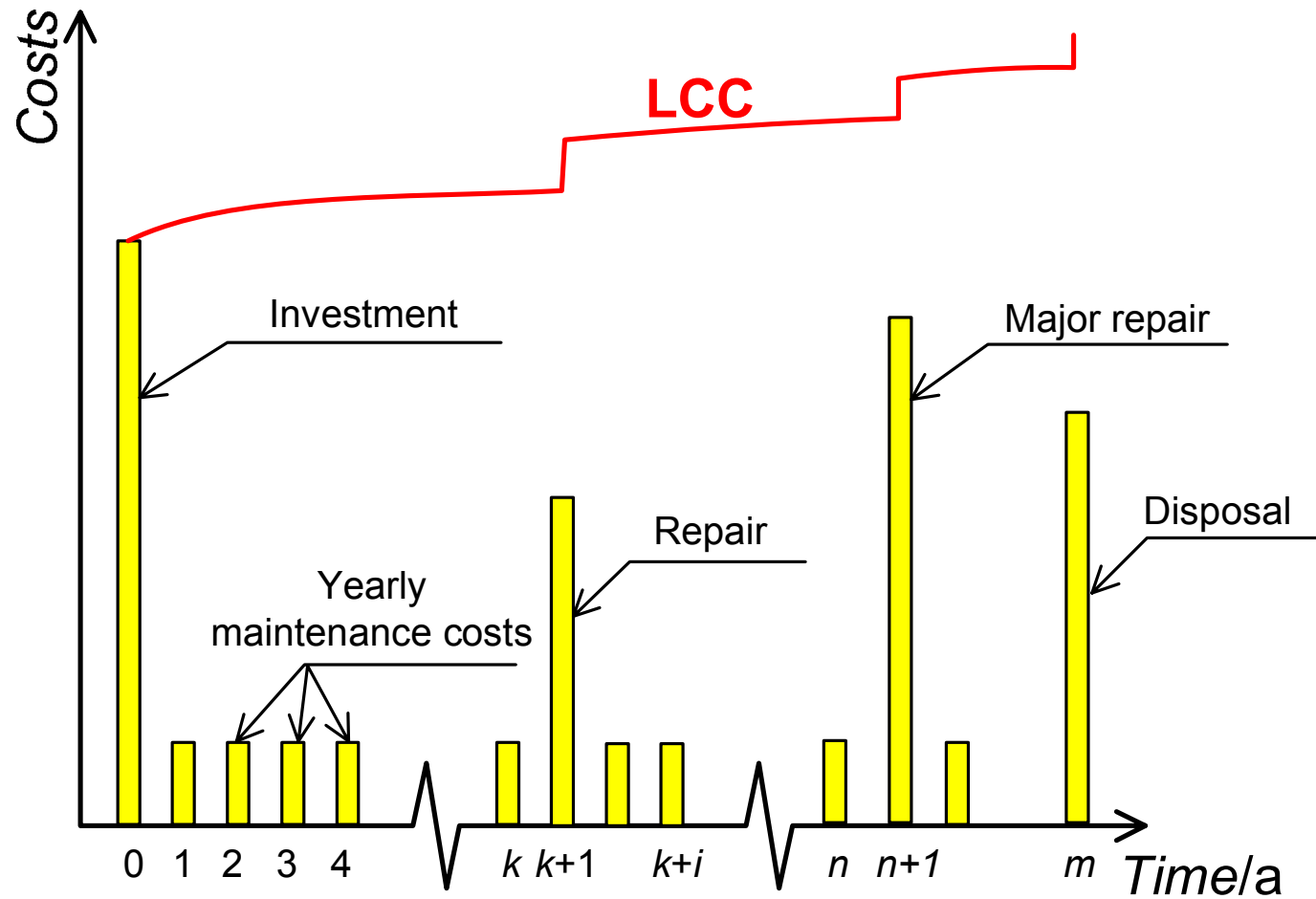
Description of programs and principles

Håkan Sundquist

Structural Engineering and Bridges

Royal Institute of Technology, KTH, Stockholm

Bridge Life Cycle Optimisation



The costs are recalculated to one point in time usually the day of opening the bridge

Bridge Life Cycle Optimisation

$$LCC_{\text{owner}} = \sum_{t=0}^T \frac{C_t}{(1+r)^t}$$

- C_t the sum of all costs incurred at time t ,
- p the real interest rate or a rate taking into account changes in the benefit of the structure and
- t the time period studied, typically for a structure for the infrastructure the expected life span.

Bridge Life Cycle Optimisation

$$LCC_{\text{user, delay}} = \sum_{t=0}^T \left(\frac{L}{v_r} - \frac{L}{v_n} \right) ADT_t \cdot N_t (p_L w_L + (1 - p_L) w_D) \frac{1}{(1 + r)^t}$$

- L** length of affected roadway
- v_r** the traffic speed during bridge work activity
- v_n** the normal traffic speed
- ADT_t** the average daily traffic, i.e. cars per day at time t
- N_t** the number of days of road work at time t
- p_L** the amount of commercial traffic
- w_L** is the hourly time value for commercial traffic
- w_D** the hourly time value for drivers
- T** studied time interval T

Bridge Life Cycle Optimisation

$$LCC_{\text{user,operating}} = \sum_{t=0}^T \left(\frac{L}{v_r} - \frac{L}{v_n} \right) ADT_t \cdot N_t (r_L(o_L + o_G) + (1 - r_L)o_D) \frac{1}{(1+r)^t}$$

New notations:

- o_L **operating cost for the commercial traffic vehicles**
- o_G **operating cost for transported goods**
- o_D **operating cost for cars**
- T **time interval**

Bridge Life Cycle Optimisation

$$LCC_{\text{society, accident}} = \sum_{t=0}^T (A_r - A_n) ADT_t \cdot N_t \cdot C_{\text{acc}} \frac{1}{(1+r)^t}$$

Notations:

- A_n the normal accident rate per vehicle-kilometres
 A_r the accident rate during roadwork
 C_{acc} the cost for each accident for the society

Bridge Life Cycle Optimisation

$$LCC_{\text{society, failure}} = \sum_{j=1}^n K_{H,j} R_j \frac{1}{(1+r)^j}$$

R_j probability for a specified failure coupled to $K_{H,j}$.

$K_{H,j}$ cost for failure

(One value for ultimate limit state and one for serviceability limit state)

For normal bridges the probability of failure is so small that it could be omitted in the analysis!

Bridge Life Cycle Optimisation

- Degradation models
- Knowledge on interest rents (100 year!!)
- Knowledge about the future of the traffic system! (will the traffic increase or decrease??)
- Knowledge of costs for
 - operation,
 - maintenance,
 - inspection and
 - repair

Bridge Life Cycle Optimisation

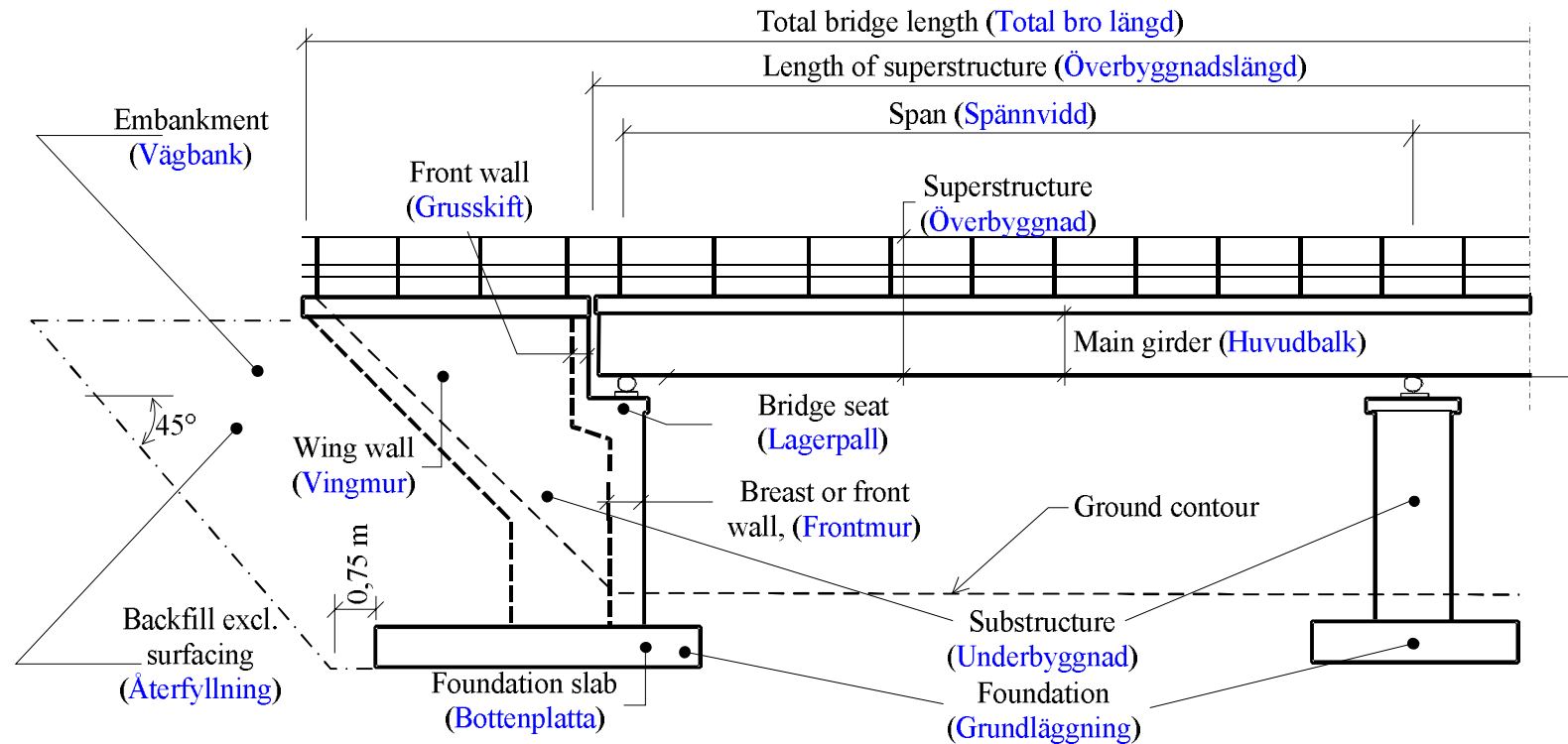
- Methodologies for dividing the bridge into different parts and giving measures of the components
- Costs for construction and repair different parts of the bridge
- Yearly operating costs
- Actions in time for MR&R actions
- Cost for disposal of the bridge
- User and societal costs

Dividing the bridge parts and elements

Bridge Life Cycle Optimisation

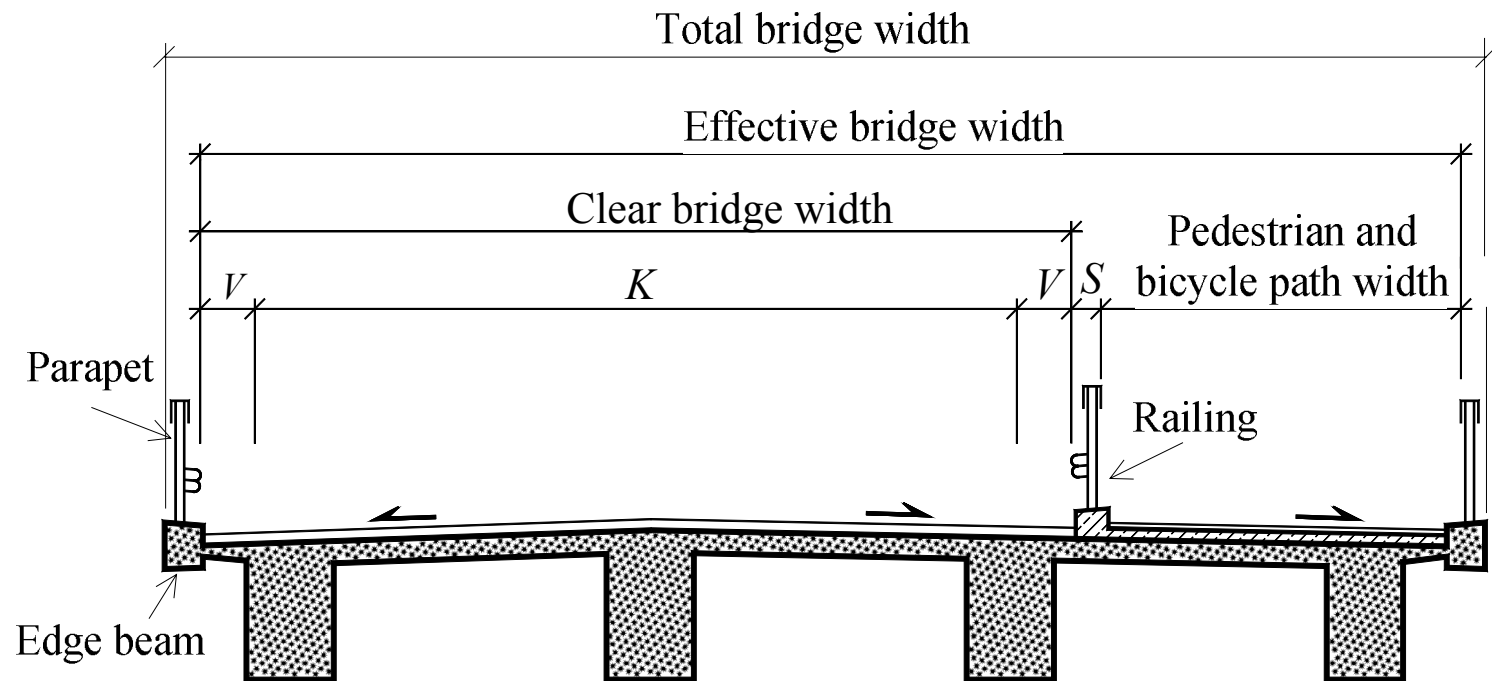
Foundation
Foundation slab, plinth, pile cap
Excavation, soil
Excavation, rock
Pile
Erosion protection
Slope and embankment
Embankment, embankment end, backfill
Soil reinforcement and slope protection
Abutments and piers
All concrete structures belonging to the substructure excl. foundation
Main load-bearing structure
Slab / deck
Beam
Truss
Arch, Vault
Cable system
Pipe, Culvert
Secondary load-bearing system
Secondary load-bearing beam, cross beam
Secondary load-bearing truss, Wind bracing
Equipment
Bearing and Hinge
Edge beam
Insulation, Water proofing
Surfacing
Parapet, Railing
Expansion joint
Drainage system

Bridge Life Cycle Optimisation

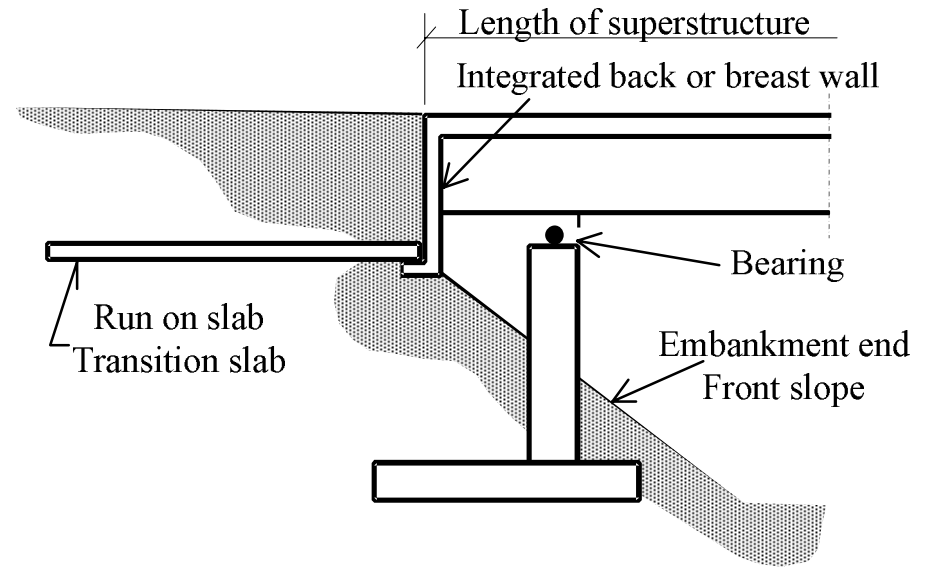
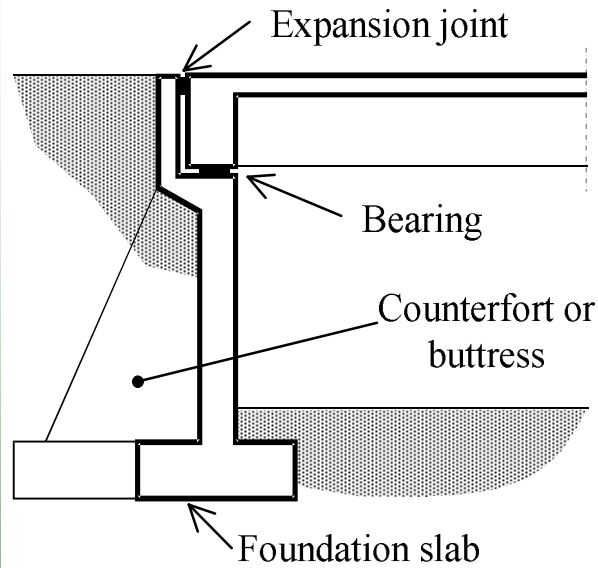


Cross-section definitions

Bridge Life Cycle Optimisation



Bridge Life Cycle Optimisation



Bridge Life Cycle Optimisation

Material	Measure	Quality	Description
Concrete	m ³	C25 ¹	Cylinder strength in MPa
Reinforcement steel	ton	500 ²	Yield strength in MPa
Steel for pre-stressing, tendons, cables	ton	1700	Yield strength in MPa
Steel	ton	350 ³	Yield strength in MPa
Sawn Timber	m ³		
Glue laminated timber	m ³		
Impregnated timber	m ³		
Backfill soil	m ³		
Pile	m	Type ⁴	Directly coupled to the structural element

OBS, LCA requires added material definitions!

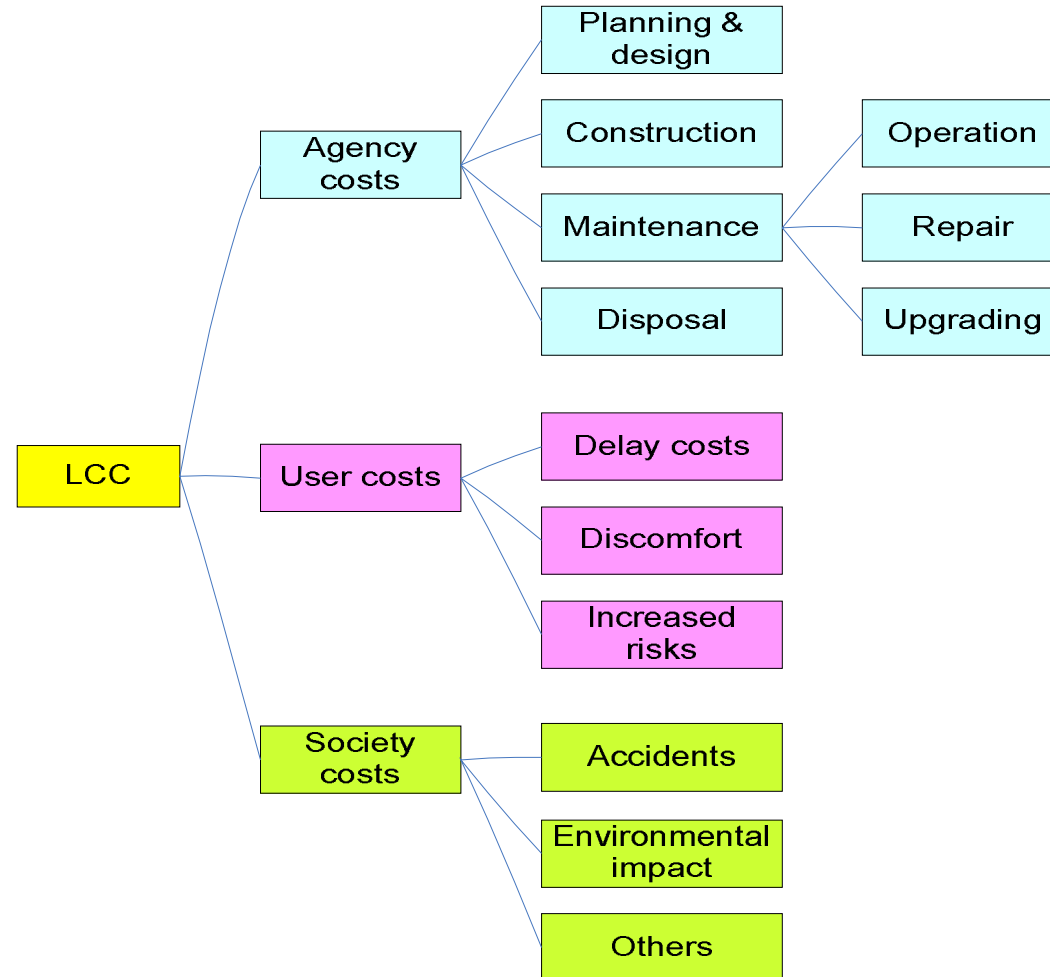
Bridge Life Cycle Optimisation

- Cost parameters should be given by the agencies hopefully in data bases updated every year!?
 - Costs for construction
 - Cost for MR&R actions
 - Parameters for calculating the user costs
 - Societal costs
 - ...

Bridge Life Cycle Optimisation

- Management
- Operation
- Inspections
- Repair
- Upgrading
- Final demolition and disposal

Bridge Life Cycle Optimisation



Bridge Life Cycle Optimisation

LCC_{agency} is the part of the total LCC cost that encumbers the owner of the project. This cost can in turn be divided into different parts

$$LCC_{\text{agency}} = LCC_{\text{acquisition}} + LCC_{\text{MR\&R}} + LCC_{\text{consequence}}$$

$LCC_{\text{acquisition}}$ (sometimes denoted $LCCA$) is the cost for acquisition of the project **including** all relevant costs for programming and design of the project, by the net present value calculated to a specified time usually the opening of the bridge.

$LCC_{\text{MR\&R}}$ (sometimes denoted LSC Life Support Cost) is the cost for future operation, maintenance, repair and disposal of the bridge, by the net present value calculated to a specified time usually the opening of the bridge.

$LCC_{\text{consequence}}$ is the future costs for possible negative consequences, by the net present value calculated to a specified time, usually the opening of the bridge. This kind of costs could possibly be a part of the user (LCC_{user}) or the society costs

LCC_{society} is the future costs for possible negative consequences for the society, by the net present value calculated to a specified time, usually the opening of the bridge.

Remember that it must for each case be discussed what to include in the LCC

Bridge Life Cycle Optimisation

- In the investment part
 - Planning and design
 - The owners internal cost
 - Investment part for maintenance
 - Spare parts and material
 - Documentation needed for the maintenance
 - instrument, tools, vehicles that is needed for inspection and maintenance
 - Hire and education of personnel
- In the MR&R
 - The owners cost for personnel
 - The owners own work for keeping the bridge inventory, the planning and other actions to manage the bridge stock. Usually this work can be assigned as percentage of the actual value to re-build the bridge stock.

Bridge Life Cycle Optimisation

Examples of “operation maintenance actions”. In the Swedish system this is called “Egenskaper” or “properties”

Action	Frequency	Aim	Remark
Regular inspection	Often	Detect acute damages	
Cleaning of the bridge	Once a year	Removal of de-icing salt	
Rodding of dewatering system	Once a year		
Cleaning of expansion joints	Once a year		
Removal of plants and bushes,...	Once a year		
...			

- Needed parameters:
 - Life span
 - Yearly operation actions
 - Time interval between inspections
 - Time between maintenance and repair

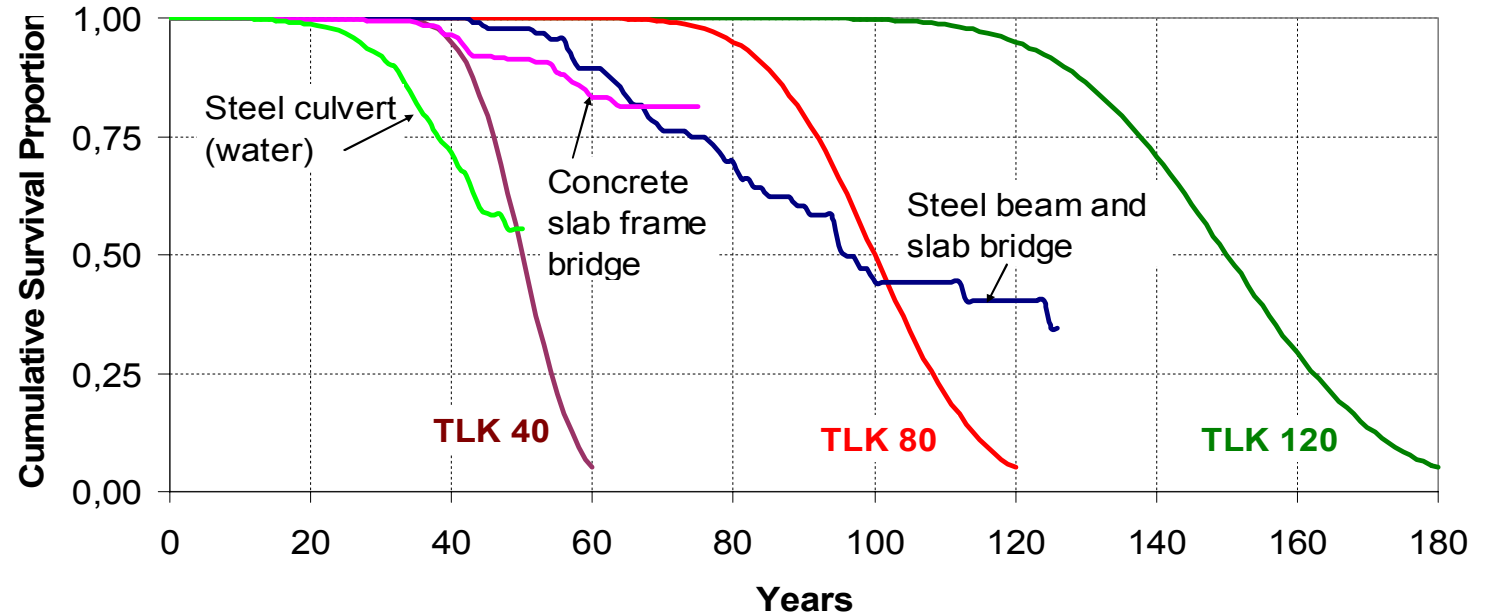
Bridge Life Cycle Optimisation

- Concrete and steel bridges
80 - 120 years
- Timber bridges
40 - 80 years
- Steel culverts Soil-Steel
composite
40 - 80 years



Real life-span of bridges

Bridge Life Cycle Optimisation



Bridge type	Min (p=0.95)	Median (p=0.5)	At the end of the curve
Steel beam bridge	57 år	96 år	126 år (p=0.35)
Slab frame bridge	41 år	n/a	75 år (p=0.81)
Steel culvert in water	27 år	n/a	50 år (p=0.56)
Steel culvert on land	n/a	n/a	46 år (p=0.98)



Within the ETSI project two LCC programs have been developed

Bridge Life Cycle Optimisation

- The WebLCC bridge program.
 - This program is in theory very versatile and effective because almost everything can be defined dynamically.
 - No program has to be stored in the individual computer. Everything is stored in a server.
 - **But** even if we have put a lot of effort and cost on programming we have not been able to develop a stable and safe system.
 - This is something for the future, but special programming resources have to be hired!
- A stand-alone EXCEL program
 - It is on the USB stick!

Bridge Life Cycle Optimisation

ETSI Bridge LCC

Optimal New Bridges - Life cycle cost analysis (LCCA)

Copyright 2011 Raid Karoumi & Håkan Sundquist
Version 2.3 [2012-05-07], ETSI

This program was first developed by Raid Karoumi (Royal Institute of Technology, Structural Engineering & Bridges, raid.karoumi@byv.kth.se). The work was funded by the Swedish Road Administration (SRA), and this is a prototype for testing. The program is intended only to compare the LCC of the alternative bridge solutions, which means that all factors that influence the LCC are not considered (e.g. costs of the design, land purchase and administration). This version 2.3 in English has been developed in the ETSI project.

NOTE

- Never feed a space in a non-current cell. Instead, please state 0 (i.e. zero).
- Repair interval entered will be adjusted depending on the chosen concrete quality, ADT, climate zone, salt quantity, placement on the bridge, and concrete cover.
- Repair intervals should be chosen to receive a maximum of about 3 - 4 major steps in the bridge lifetime and at least 10 years apart.
- Quantities specified for calculating the cost of repair need not to be equal to investment quantities. I.e. you can choose to repair some of the concrete in bridge deck rather than replace the whole.
- If no data is entered for the calculation of investment cost, the investment cost will be chosen as the cost given in the current tender (entered during the pre- subsidence) to allow the calculation of the total LCC.
- The program includes road user costs only in the form of restrictions on traffic benefits for the time work is underway on the bridge and restricts accessibility for road users.
- Many of the listed "default" values of the rates and intervals are guessed by the author of the program and could therefore be wrong.
- Always save the file xxx.xls under a new name before making changes / inputting of a new project.
- Boxes with a small red triangle in the upper right corner contain help text. The text is visible by setting the mouse pointer over the box



OK

Bridge Life Cycle Optimisation

General conditions		
Name of bridge:	New composite bridge bridge to X	
Project number:	1234-15	
Administrator:	Raid Karoumi & Håkan Sundquist	
Date:	2012-05-02	
Climate zone:		Lower north Sweden ▼
Road salting:		Normal salt spreading ▼
Investment cost according to tender	CUR	0
Demolition cost in % of investment cost	%	10,0
Calculus period	years	100
Yearly real interest rent	%	3,0
Average daily traffic, ADT		10 000
Percentage of trucks	%	14,0
Allowed speed on the bridge	km/h	90
Reduced speed due to repair actions	km/h	50
Hourly cost, car	CUR/h	85
Hourly cost, truck	CUR/h	400
Total bridge length	m	165,0
Length of superstructure	m	149,2
Lengths of edge beams	m	330
Effective bridge width	m	10,5
Total bridge width	m	11,3
Bridge area	m ²	1686
Area of surfacing	m ²	1567
Painted area (steel beams etc)	m ²	1033
Number of railings (parapets)	no.	2
Total length of railings(parapets)	m	330
Weighting inputted default intervals		
	factor	own factor
Climate zone	1,0	0,0
Average daily traffic, ADT	0,8	0,0
Salting	1,0	0,0
Construction part subjected to salt action	1,0	0,0
Concrete quality > C30/C37	1,0	1,0
Concrete cover > Standard	1,0	0,0

Bridge Life Cycle Optimisation

	New construction costs							
	Unit price							
formwork	1 300	CUR/m ²						
concrete	4 000	CUR/m ³						
steel	55 000	CUR/ton						
reinforcement	40 000	CUR/ton						
cables	6 000	CUR/m						
rammed piles	1 800	CUR/m						
parapet	5 000	CUR/m						
insulation	500	CUR/m ²						
surfacing	900	CUR/m ²						
Dotted fields contain the default values evaluated with the help of previously entered data. You have the possibility to input your own values in the fields.								
	Quantities for calculation of investment cost							
	formwork [m ²]	concrete[m ³]	reinf. [ton]	steel [ton]	cables [m]	piles [m]	others, total cost	cost
SUBSTRUCTURE								
foundation slab	121	492	43			1472		6 508 460
pier & column	0	0	0			0		0
front wall	0	0	0					0
wing wall	0	0	0					0
bridge seat	0	0						0
upper front wall								0
backfill							1000000	1 000 000
substructure others								0
SUPERSTRUCTURE								
main beams				300,7				16 538 500
cross beams				0				0
truss								0
arch								0
pylon or tower								0
cables								0
bridge deck	1686	502	110,1					8 603 748
edge beam,	0	0	0					0
superstructure others								0
BRIDGE DETAILS								
bearing							208000	208 000
insulation							783300	783 300
surfacing							1409940	1 409 940
railing or parapet							1492000	1 492 000
expansion joint							452000	452 000
drainage system								0
bridge details others								0
OTHERS								
aesthetics							0	0
other construction costs								0
							Σ Investment cost/CUR	36 995 948

Bridge Life Cycle Optimisation

Operation and Maintenance cost													
dotted fields contain the default values evaluated with the help of previously entered data. You have the possibility to input your own values in the fields.													
	MR&R unit cost & quantities			MR&R interval alt. Single year				Traffic disturbance		MR&R cost		User cost	
	unit costs		quantities	interval, year	action year	action year	action year	days	length	cost each time	tot cost	cost each time	tot cost
yearly surveillance	110 988	CUR		1	0	0	0	0,0	0,0	110 988	3 507 094	0	0
superficial inspection		CUR		3	0	0	0	0,5	0,3	0	0	1 721	17 569
main inspection	168 596	CUR		6	0	0	0	0,5	0,3	168 596	817 936	1 721	8 351
cleaning (removal of salt etc.)	1	CUR/m ²	1 686	1	0	0	0	0,5	0,2	1 686	53 274	1 148	36 261
rodding of drainage system		CUR		0	0	0	0	0,0	0,0	0	0	0	0
impregnation of edge beams	300	CUR/m	330	10	0	0	0	5,0	0,1	99 000	272 882	8 561	23 597
maintenance of parapets, patch painting	1 100	CUR/m	330	0	0	0	0	3,0	0,1	363 000	0	5 136	0
maintenance of bridge seat	5 000	CUR		0	0	0	0	10,0	1,0	5 000	0	114 756	0
maintenance of expansion joints	3 000	CUR/m	23		0	0	0	4,0	0,1	67 800	0	6 849	0
backfilling and restoration of erosion protection	12 000	CUR		0	0	0	0	0,0	0,0	12 000	0	0	0
painting patching	500	CUR/m ²	1 033	0	0	0	0	5,0	1,0	516 400	0	57 378	0
dehumidification device, el + maintenance	25 000	CUR/a		0	0	0	0	0,0	0,0	25 000	0	0	0
edge beam rep 0 - 30 mm/m ²	3 000	CUR	418	0	0	0	0	20,0	0,8	1 254 000	0	183 609	0
change of rubber in expansion joint	3 000	CUR	23		13	63	0	5,0	0,1	67 800	56 700	5 738	4 798
adjustment of wearing course	400	CUR	1 567		0	0	0	0,0	0,0	626 640	0	0	0
bearings minor repair + painting	7 000	CUR	8	0	0	0	0	0,0	0,0	56 000	0	0	0
										Σ present cost	4 707 888	Σ present cost	90 576

Bridge Life Cycle Optimisation

Repair cost																											
-Repair all new part-																											
Dotted fields contain the default values evaluated with the help of previously entered data. You have the possibility to input your own values in the fields.																											
Repair quantities and unit costs		MR&R interval alt. Single year				Traffic disturbance		Input for weighting of time interval			weighting							Repair cost		User cost							
unit cost	quantities	interval year	action year	action year	action year	days	length	soil exposure	concrete quality (C20/25)	cover quotient	climate zone	ADT	salting on road	part exposed	concrete quality	concrete cover	original interval	weighted interval	own interval	cost each time	tot cost	cost each time	tot cost				
SUBSTRUCTURE																											
bottom slab intermediate piers	1 000 CUR/m²	0	0	0	0	0,0	0,0		30	1	1,0	1,0	1,0	1,0	1,0	1,0	0	0	0	0	0	0	0	0			
piers	4 000 CUR/m²	121	50	0	0	0,0	0,0	x	50	1,25	1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	482 400	110 039	0	0				
intermediate support cross beams	CUR/m²										1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	0	0	0	0	0			
Other	CUR										1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	0	0	0	0	0			
bottom slab abutments	CUR/m²										1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	0	0	0	0	0			
front wall	4 000 CUR/m²	158	50	0	0	0,0	0,0		30	1	1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	630 000	143 707	0	0				
wing wall	2 800 CUR/m²	150	50	0	0	0,0	0,0		30	1	1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	420 000	95 805	0	0				
bearing seat	2 000 CUR/m²	10	0	0	0	0,0	0,0		30	1	1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	20 000	0	0	0				
upper front wall	2 800 CUR/m²	60	0	0	0	0,0	0,0				1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	168 000	0	0	0				
backfilling	900 CUR/m³	130	0	0	0	0,0	0,0				1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	117 000	0	0	0				
SUPERSTRUCTURE																											
main beams re-painting	2 500 CUR/m²	1 033		50	0	0,0	0,0		60	1	1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	2 582 000	588 972	0	0				
cross beams re-painting	1 300 CUR/m²	8	0	0	0	0,0	0,0		60	1	1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	10 400	0	0	0				
main beams patch painting	500 CUR/m²		25	75							1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	0	0	0	0				
edge beam partial repair	3 000 CUR/m	418	25	63		15,0					1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	1 253 400	793 321	0	0				
Bridge deck partial repair	CUR/m²										1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	0	0	0	0				
truss	1 300 CUR/m²	0	0	0	0	0,0	0,0				1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	0	0	0	0				
arch	1 300 CUR/m²	0	0	0	0	0,0	0,0				1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	0	0	0	0				
pylons	1 300 CUR/m²	0	0	0	0	0,0	0,0				1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	0	0	0	0				
cables	4 000 CUR/m	0	0	0	0	0,0	0,0	x			1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	0	0	0	0				
bridge deck	4 000 CUR/m²	1 567	0	0	0	25,0	0,2		40	2	1,0	0,8	1,0	1,0	1,0	2,0	0	0	0	6 266 400	0	53 505	0				
edge beam replacement	9 000 CUR/m	330	0	50	88	22,0	0,2	x	40	2	1,0	0,8	1,0	1,0	1,0	2,0	0	0	0	2 970 000	897 812	47 084	14 233				
BRIDGE DETAILS																											
bearings	7 000 CUR/item	8	37	75	0	3,0	0,2				1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	56 000	24 880	6 421	2 850				
isolation	1 800 CUR/m²	1 567	37	75	0	25,0	0,2				1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	2 819 880	1 251 824	53 505	23 752				
surfacing	800 CUR/m²	1 567	0	37	75	0	25,0	0,2			1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	939 960	417 275	53 505	23 752				
parapets and noise barriers, partial painting	1 100 CUR/m	258	13			15,0	0,1				1,0	0,8	1,0	1,0	1,0	1,0	13	10	0	328 240	904 757	25 682	70 790				
expansion joints	30 000 CUR/m	23	0	37	88	5,0	0,1				1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	678 000	277 417	8 561	3 503				
parapets replacement	5 000 CUR/m	258		50							1,0	1,0	1,0	1,0	1,0	1,0	0	0	0	1 492 000	340 336	0	0				
surfacing, partial repair	400 CUR/m²	1 567	13			10,0	0,1				1,0	1,0	1,0	1,0	1,0	1,0	13	13	0	626 640	1 246 648	17 122	34 062				
expansion joints, change of rubber sealing	3 000 CUR/m	23	13			3,0	0,2				1,0	1,0	1,0	1,0	1,0	1,0	13	13	0	67 800	134 882	6 421	12 773				
drainage system	2 500 CUR/item	4	0	0	0	0,0	0,0				1,0	1,0	1,0	1,0	1,0	1,0	0	0	0	10 000	0	0	0				
MISCELLANEOUS																											
aesthetics	100 000 CUR		0	0	0	2,0	0,1				1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	100 000	0	1 712	0				
other repair actions (total cost)	50 000 CUR		0	0	0	1,5	0,8				1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	50 000	0	13 771	0				
other repair actions (total cost)	10 000 CUR		0	0	0	0,0	0,0				1,0	0,8	1,0	1,0	1,0	1,0	0	0	0	10 000	0	0	0				
																				Σ present value		7 227 656		Σ present value		185 716	

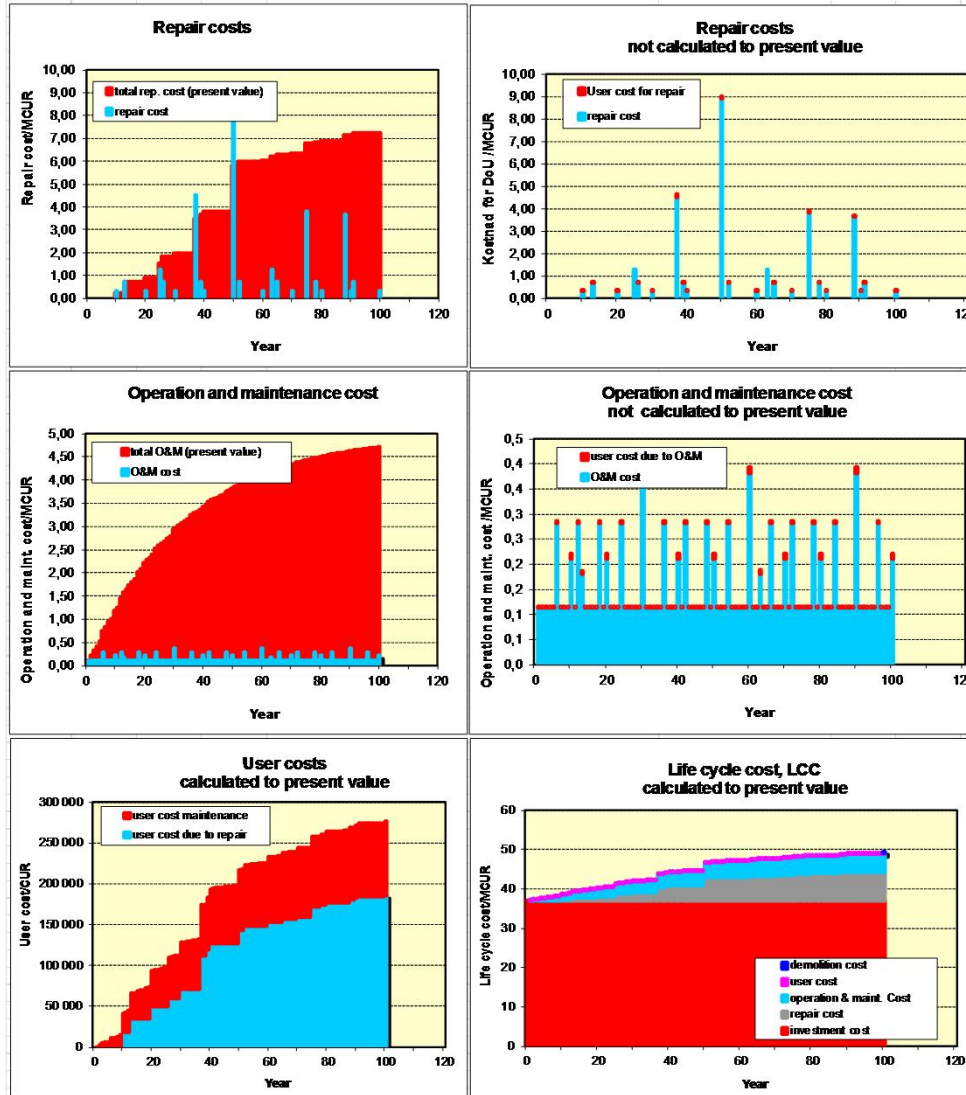


ETSI, Bridge Stand alone LCC
Optimal new bridges - Life cycle analysis

Life cycle cost	
New composite bridge bridge to X	
INVESTMENT COST	36 995 948
REPAIR COSTS	7 227 656
OPERATION AND MAINTENANCE	4 707 888
USER COSTS	276 293
DEMOLITION COST	192 500
SUM NET PRESENT VALUE	49 400 284
SUM NET PRESENT VALUE / BRIDGE AREA [CUR/m²]	29 301

Result

Bridge Life Cycle Optimisation



Håkan Sundquist

When you open the program

Bridge Life Cycle Optimisation

- You will find the example presented in the Proceedings.
- When starting your own calculations save the file under a new name!
- Everything is presented in the new invented currency "CUR" that can represent NOK, DKK, SEK, €, ...

Bridge Life Cycle Optimisation

- In principle from a Power Point Presentation from the Finnish Transport Agency, based on
- material Quantity and Cost Estimation Models for the Design of Highway Bridges”, *Acta Polytechnica Scandinavia – Civil Engineering and Building Construction Series*, No. 90, 1988
- I have made some modifications for the sub-structure
- Costs are based on two current bridges in the Stockholm area
- Happens to be almost exactly the cost for this type of bridge in Sweden 22 000 SEK/m²

Bridge Life Cycle Optimisation

- The MR&R actions and costs are from a current project in Stockholm
- Right or wrong...
- As I have said before "the only thing we now about the future is that we don't know anything"

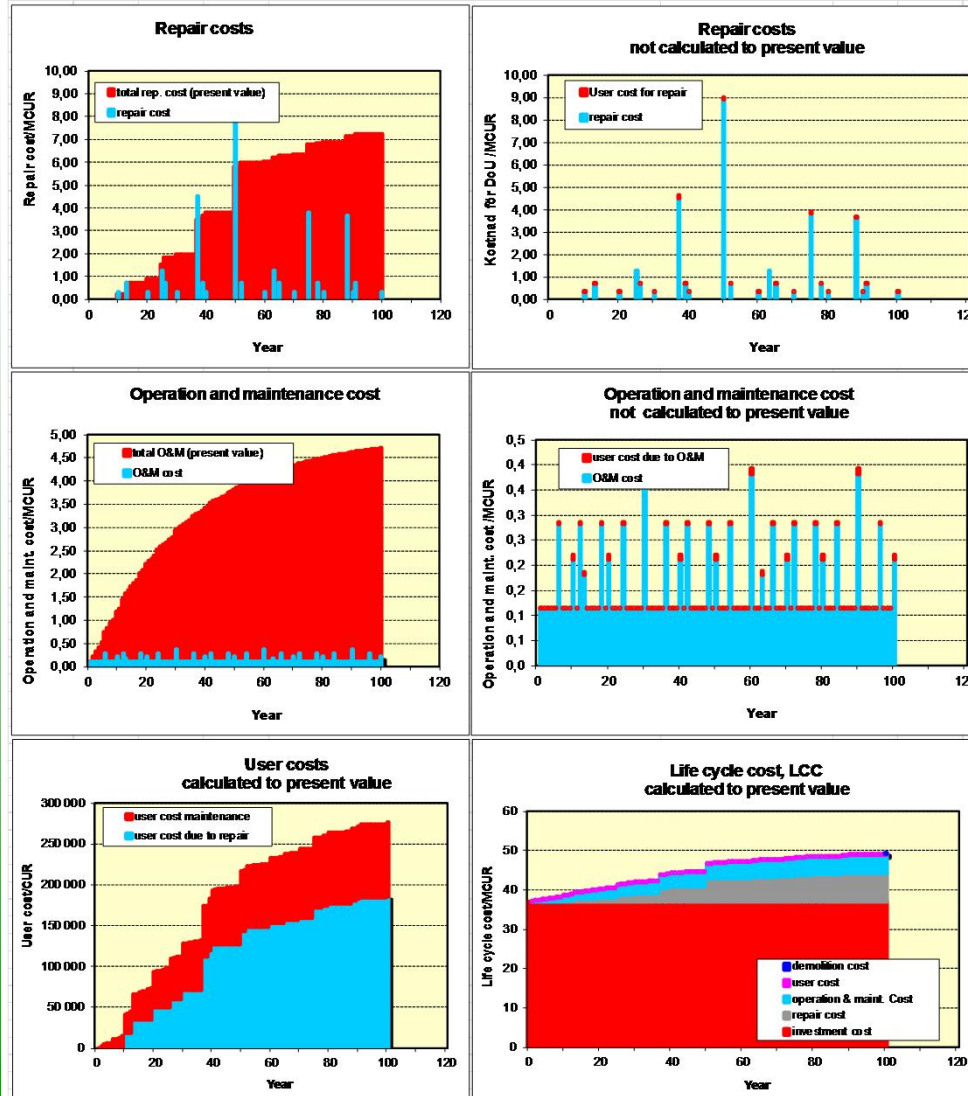




ETSI, Bridge Stand alone LCC Optimal new bridges - Life cycle analysis	
Life cycle cost New composite bridge bridge to X	
INVESTMENT COST	36 995 948
REPAIR COSTS	7 227 656
OPERATION AND MAINTENANCE	4 707 888
USER COSTS	276 293
DEMOLITION COST	192 500
SUM NET PRESENT VALUE	49 400 284
SUM NET PRESENT VALUE / BRIDGE AREA [CUR/m²]	29 301

Result

Bridge Life Cycle Optimisation



Håkan Sundquist

The most complicated factor in a LCC analysis

Bridge Life Cycle Optimisation

- Degradation rate and thus:
 - Time between inspections
 - Time between regular maintenance
 - Time between remedial actions
 - Repair
 - Strengthening
 - Upgrading
 - ...
- Future interest rates

Bridge Life Cycle Optimisation

- To-morrow we will hear more about a method for predicting future times for actions and their costs based on data-base research in BaTMan!
- In the earlier ETSI Proceedings other methods for predicting the time for actions
- Also the chapter on Life Cycle Plan contains some discussion on time between actions



Bridge Life Cycle
Optimisation

I hope there will lots of
discussion on the LCC issues at
the end of this session

Thank you!

Håkan Sundquist